Appendix 2

Anticipated changes to the health and social care system in the 21^{st} Century – From Sir Muir Gray's presentation to the Lancashire Leadership Forum -

20 th Century Health Care →	21 st Century Health Care
Clinician-centred	Patient Centred
Patient as passive complier	Citizen as co-producer of wellbeing
Focus on cure and effectiveness	Focus on prevention, care and harm
Increase quantity and quality	Reduce waste and increase value
More is better	More is not always better
Good care for known patients	Equitable care for populations
Hospital as focus	Focus on systems
Public sector bureaucracy	Pluralistic networks
Driven by finance	Driven by knowledge
High carbon usage	Low carbon usage
Challenges met by growth	Challenges met by transformation